# Samuel C. Phillips

# A Register of His Papers in the Library of Congress

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## **Manuscript Division, Library of Congress**

Washington, D.C.

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## **Collection Summary**

Title: Papers of Samuel C. Phillips

**Span Dates:** 1929-1990 **Bulk Dates:** (bulk 1958-1989)

**ID No.:** MSS80934

Creator: Phillips, Samuel C. (Samuel Cochran), 1921-1990

Extent: 67,200 items; 174 containers plus 1 oversize plus 1 classified; 49.6 linear feet; 11 microfilm reels

Language: Collection material in English

Repository: Manuscript Division, Library of Congress, Washington, D.C.

Abstract: United States Air Force officer, space agency official, intelligence agency director, and defense industry executive. Correspondence, diaries, memoranda, reports, family and personal papers, and photographs documenting Phillips's career in the United States Air Force where he specialized in ballistics and weapons research; as director of Project Apollo (U.S.), the lunar landing program of the National Aeronautics and Space Administration; and as an executive with TRW Inc. and other defense contracting firms. Includes material on the Minuteman intercontinental ballistic missile system, atomic weapons tests, Saturn Project (U.S.) (rocket development), the Superconducting Super Collider, the Strategic Defense Initiative, and other defense and aeronautical projects.

### **Selected Search Terms**

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

#### Names:

Phillips, Samuel C. (Samuel Cochran), 1921-1990

Project Apollo (U.S.)

TRW Inc.

United States. National Aeronautics and Space Administration

#### **Subjects:**

**Ballistics** 

Cold War

Defense industries--United States

Intercontinental ballistic missiles

Military weapons

Minuteman (Missile)

Nuclear weapons--Testing

Project Saturn

Rockets (Aeronautics)

Space flight to the moon

Space race--Soviet Union

Space race--United States

Strategic Defense Initiative

Superconducting Super Collider

### **Occupations:**

Air Force officers

Executives

Public officials

## **Administrative Information**

#### **Provenance:**

The papers of Samuel C. Phillips, U.S. Air Force general, space agency director, intelligence agency director, and defense industry official, were given to the Library of Congress by his wife in 1991 and 1993.

### **Processing History:**

The papers of Samuel C. Phillips were arranged and described in 1996. The finding aid was revised in 2004.

#### Transfers

Items have been transferred from the Manuscript Division to other custodial divisions of the Library. Audio and video recordings have been transferred to the Motion Picture, Broadcasting, and Recorded Sound Division. Maps and charts have been transferred to the Geography and Map Division. Musical scores have been transferred to the Music Division. All transfers are identified in these divisions as part of the Samuel C. Phillips papers.

### **Copyright Status:**

Copyright in the unpublished writings of Samuel C. Phillips in these papers and in other collections of papers in the custody of the Library of Congress has been dedicated to the public.

#### **Security Classified Documents:**

Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.

### Microfilm:

The microfilm in these papers was produced by the United States Air Force Historical Research Agency and is included in the collection as its own series. It contains classified material and is not available for general research use.

#### **Preferred Citation:**

Researchers wishing to cite this collection should include the following information: Container or reel number, Samuel C. Phillips Papers, Manuscript Division, Library of Congress, Washington, D.C.

## **Biographical Note**

Date T	Event
1921, Feb. 19	Born, Springerville, Ariz.
1942	B.S., University of Wyoming, Laramie, Wyo. Married Betty Anne Brown Pilot trainee, United States Army Air Corps flying school
1943-1945	Pilot, United States Army Air Corps, England
1945-1947	Military officer, European theater headquarters, Frankfurt, Germany
1947-1948	Operations director, Langley Air Force Base, Va.
1950	M.S., University of Michigan, Ann Arbor, Mich.
1950-1951	Guided missile research and development project engineer, Wright-Patterson Air Force Base (Ohio)
1951	Electronics officer, joint task group 342, Operation Greenhouse atomic weapons tests, Eniwetok atoll
1952	Chief, bomber defense branch, Armament Laboratory, Wright-Patterson Air Force Base (Ohio)
1952-1954	Assistant chief and chief of operations, Armament Laboratory, Wright-Patterson Air Force Base (Ohio)
1954-1955	Chief, B-52 weapon system project office, Wright-Patterson Air Force Base (Ohio)

1955	Chief, bombardment aircraft division, Wright-Patterson Air Force Base (Ohio)
1955-1956	Chief, fighter missiles and drones division, Wright-Patterson Air Force Base (Ohio)
1957-1959	Logistics chief and materiel director, United States Air Force Strategic Air Command, England
1959-1963	Director, Minuteman intercontinental ballistic missile program, Los Angeles, Calif.
1963	LL.D., University of Wyoming, Laramie, Wyo.
1963-1964	Vice commander, ballistic systems division, Norton Air Force Base (Calif.)
1964	Deputy director, Project Apollo (U.S.), manned lunar landing program, National Aeronautics and Space Administration, Washington, D. C.
1964-1969	Director, Project Apollo (U.S.), manned lunar landing program, National Aeronautics and Space Administration, Washington, D. C.
1969-1972	Commander, Space and Missile Systems Organization (U.S.), Los Angeles, Calif.
1972-1973	Director, United States National Security Agency, Fort George G. Meade (Md.)
1973-1975	Commander, United States Air Force Systems Command, Andrews Air Force Base (Md.)
1975-1976	Vice president and general manager, Energy Systems Management Division, TRW Inc., El Segundo, Calif.
1976-1983	Vice president and general manager, Energy Products Group, TRW Inc., El Segundo, Calif.
1978-1979	Consultant, National Aeronautics and Space Administration
1980	Member, National Aeronautics and Space Administration transition team, Office of the President- Elect
1984-1986	Vice president, Defense Systems Group, TRW Inc., Redondo Beach, Calif.
1984-1987	Member, Titan III independent review panel
1986-1989	Member, National Aeronautics and Space Administration Management Study Group, National Academy of Public Administration
1987	Member, National Aeronautics and Space Administration Advisory Council
1987-1988	Member, strategic defense management review panel
1990, Jan. 31	Died, Palos Verdes Estates, Calif.

# **Scope and Content Note**

The papers of Samuel Cochran Phillips (1921-1990) span the years ca. 1929-1991, with the bulk of the items concentrated in the period 1958-1989. Phillips witnessed several of the seminal events of the post-World War II Cold War period,

including Soviet consolidation in Europe and American atomic weapons testing in Oceania. He assisted in developing guided missile and other armament technologies and directed the nation's intercontinental ballistic missile and manned lunar landing programs. He ended his career as an executive of TRW Inc., a large defense firm. Phillips's papers are organized into the following series: Personal and Family Papers, United States Air Force, National Aeronautics and Space Administration, Subject File, Classified, Classified Microfilm, and Oversize.

Phillips's papers include correspondence and memoranda, reports, and diaries documenting the competition which characterized relations between the United States and the Soviet Union during the Cold War. They are more complete for the latter portion of his career, offering significant detail concerning the Minuteman intercontinental ballistic missile system, the National Aeronautics and Space Administration (NASA) manned lunar landing program, and Phillips's work at TRW Inc., a prominent defense contractor. The papers are less substantial regarding his association with atomic weapons tests at Eniwetok atoll in 1951 and his work establishing the B-52 long-range bomber as a viable armament. They contain almost no information regarding his brief stint as National Security Agency chief. Phillips's "systems management" technique, an administrative hallmark for which he and the programs he administered became well known, figures prominently in the Minuteman and NASA materials.

The papers are chiefly professional in nature, but a <u>Personal and Family Papers</u> series includes material related to general family matters such as finances, homes, hobbies, automobiles, friends, and the marriages of Phillips's daughters. Photographs record the infancies and youths of the daughters as well as other family members and special events. Of particular interest are several oversize electrical and schematic diagrams by Phillips of the family's home in Washington, D. C., illustrating his attention to detail and holistic view of systems and organizations.

Phillips served in the United States Air Force (USAF) until he became a private sector defense official. All papers related to the USAF except those regarding his assignment to NASA appear in the <u>USAF File</u>. Documentation regarding Phillips's role developing early guided missile technology, drone aircraft, F-111 and A-10 combat aircraft, and B-52 long-range bomber aircraft is sparse. Documentation regarding the development and implementation of the Minuteman intercontinental ballistic missile is substantial, however, and that regarding the Titan III launch system is only slightly less so. Phillips's post-NASA assignments made use of his management and administrative abilities as he became commander first of the Space and Missile Systems Organization and then of the Air Force Systems Command. The files from these latter assignments are administrative in content, reflecting the nature of his postings. Phillips made extensive use of chronological files consisting of correspondence and memoranda regarding many subjects. Additionally, he kept detailed notes regarding most subjects and often interfiled correspondence or memoranda with these notes.

The NASA File constitutes the bulk of the papers. Phillips directed the Project Apollo (U.S.) component of the manned lunar landing program which was charged with developing the spacecraft to transport astronauts from earth's orbit to the moon. In the early years of the lunar landing endeavor, however, much of the emphasis was on a related component, Saturn Project (U.S.), which involved developing the massive rockets necessary to boost astronauts and their spacecraft into orbit. The NASA File traces the developmental focus as it shifted from Saturn to Apollo. Saturn files detail rocket and launch system components, systems, tests, and flights. Apollo files detail spacecraft components, systems, tests, flights, lunar exploration and operations, and personnel and administrative issues. The files include correspondence with corporate contractors who designed, built, or operated program and hardware components, such as North American Aviation (now Rockwell International) and Grumman Aircraft Engineering Corp. (now Northrop Grumman). An Apollo spacecraft test which killed three astronauts in 1967 is extensively documented. Later files from Phillips's role as consultant and advisor to the space agency include a report he authored regarding the efficiency of agency management.

Papers regarding Phillips's association with institutional and nongovernmental organizations make up the <u>Subject File</u>. A major part of this file relates to the administration and activities of TRW Inc., the defense firm which Phillips joined after his retirement from the air force. Two of TRW Inc.'s most lucrative government contracts during the 1980s concerned the United States Dept. of Energy's superconducting super collider project and the United States Dept. of Defense's Strategic Defense Initiative. Many of these files address the administration and conduct of both contracts.

The <u>Classified Microfilm File</u> consists of eleven reels reproducing Phillips's office files from the USAF Minuteman and NASA manned lunar landing projects and from the USAF Space and Missile Systems Organization. The film includes general correspondence, memoranda, reports, and speeches. The microfilm was filmed by the USAF Historical Research Agency prior to shipment to the Library of Congress. This material was subsequently organized and described in this finding aid as the United States Air Force and the National Aeronautics and Space Administration series. The arrangement of the material on the microfilm reflects its order at the time of filming, which was roughly chronological and thereunder alphabetical. Government security classified information is scattered throughout the reels, and the microfilm is housed in a secure location.

# **Organization of the Papers**

The collection is arranged in seven series:

- Personal and Family Papers, ca. 1929-1975, n.d.
- United States Air Force, 1942-1989, n.d.
- National Aeronautics and Space Administration, 1963-1990, n.d.
- Subject File, 1942-1990, n.d.
- <u>Classified</u>, 1964-1975
- Classified Microfilm, 1961-1977
- Oversize, 1942-1968

## **Description of Series**

Container Series

BOX 1-5 Personal and Family Papers, ca. 1929-1975, n.d.

Correspondence, photographs, and printed matter regarding Phillips, his wife, their respective

families, and their children.

Arranged alphabetically by type of material and thereunder chronologically.

BOX 6-39 United States Air Force, 1942-1989, n.d.

Correspondence, memoranda, reports, notes, and related material regarding the development

and implementation of air-based defensive and offensive weapons systems.

Arranged alphabetically by subject and thereunder chronologically.

BOX 40-131 National Aeronautics and Space Administration, 1963-1990, n.d.

Correspondence, memoranda, reports, notes, minutes of meetings, maps, charts, clippings, and

other printed matter.

Arranged chronologically by year and thereunder alphabetically by subject.

**Subject File, 1942-1990, n.d.** 

Correspondence, memoranda, reports, notes, photographs, and printed matter.

Arranged alphabetically by subject.

BOX CL 1 Classified, 1964-1975

Classified material consisting mostly of correspondence, memoranda, reports, and printed

matter

Organized and described according to the series, folders, and boxes from which the items were

removed.

REEL CLM 1-CLM 11 Classified Microfilm, 1961-1977

Microfilm of Phillips's files relating to the United States Air Force (USAF) Minuteman missile project and National Aeronautics and Space Administration Project Apollo. Reproduced by the USAF Historical Research Agency from original material prior to shipment to the

Library of Congress.

Arranged according to original order, which was roughly chronological and thereunder

alphabetical. \*Microfilm shelf no. 21,466

BOX OV 1 Oversize, 1942-1968

Oversize material consisting mostly of architectural drawings, artwork, certificates,

photographs, and printed matter.

Organized and described according to the series, folders, and boxes from which the items were

removed.

# **Container List**

Container	Contents
вох 1-5	Personal and Family Papers, ca. 1929-1975, n.d.
	Correspondence, photographs, and printed matter regarding Phillips, his wife, their respective families, and their children.
	Arranged alphabetically by type of material and thereunder chronologically.
вох 1	Address books and cards, 1962, n.d.
	Artwork by Betty Anne Brown, n.d. <u>See also Oversize</u>
	Automobiles
	Biographical, 1945-1974
	Clippings, 1954-1973, n.d.
	Correspondence
	Family
	Brown family, 1945-1974, n.d.
	Cochran, Gertrude E. (grandmother), 1949-1973, n.d.
	Culpepper, Donnie Dale (son-in-law), 1965-1966
	Norcross and Phillips families, 1966, n.d.
	Phillips
	Betty Anne (wife), 1974
	Connie (sister), 1949
	Dana Kay (daughter), 1963-1971, n.d.
	Janie Dale (daughter), 1961-1966, n.d.
	Kathleen (daughter), 1960-1970, n.d.
	Mabel (mother), 1949-1975
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	Miscellaneous, 1945-1989, n.d.
	(2 folders)
BOX 2	(10 folders)

Debutante ball, 1965, Dec. 26, Betty Anne Phillips co-chair, 1965-1966

Financial papers

Banks, 1971

Miscellany, 1951-1988

Net worth, 1952-1965

**BOX** 3 Planning, 1947-1969, n.d.

Salary, 1942-1963

Hunting and fishing, 1974, n.d.

Identification and membership cards, 1942-1959

Medical, 1945-1974

Miscellany, 1946-1975, n.d.

Move from England to United States, 1959

Notes, 1951-1975, n.d.

Papers of other family members, 1943-1975

Personal goods, shipping, 1959-1970

Photographs

Brown family, ca. 1929-1944, n.d.

Non-family and unidentified, 1945-1971, n.d.

Phillips family, 1942-1972, n.d.

(1 folder)

(5 folders)

Residences

California, 1962-1972, n.d.

Kenton, Middlesex, England, 1956-1968

On base housing, 1960-1965

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Washington, D.C., 1964-1972, n.d. See also Oversize
                               (4 folders)
BOX 5
                               (6 folders)
                          School and colleges
                            Cheyenne High School, Cheyenne, Wyo., and University of Wyoming, Laramie, Wyo.,
                             1938-1942
                            University of Michigan, Ann Arbor, Mich.
                               Class notes, 1949, n.d.
                               Correspondence, etc., 1948-1951
                          Social events with directional maps, 1972-1974, n.d.
                          World War II rations and pay cards, 1945, n.d.
BOX 6-39
                        United States Air Force, 1942-1989, n.d.
                          Correspondence, memoranda, reports, notes, and related material regarding the development
                             and implementation of air-based defensive and offensive weapons systems.
                          Arranged alphabetically by subject and thereunder chronologically.
BOX 6
                          A-10 Fairchild combat aircraft production problems
                            Complaint by John R. Smith, 1974
                            DSARC (Defense Systems Acquisitions Review Council), review, 1974
                            Letter to John C. Stennis, 1974
                            Reports by
                               Ellis, R. H., 1974
                               Hails, Robert E., 1971-1974
                                 (4 folders)
                               Rogers, F. M., 1974
                            Reprimands, 1974
                          Aerospace Corp., 1971
                          Air Research and Development Command tours, 1954
                          Air Staff organizational chart, 1975
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Air War College lecture, 1974

Airmen aides, 1970-1974

Armed Forces Management Association, 1968-1970

B-1 bomber aircraft, 1973-1974

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B-57 light bombardment aircraft, 1954-1955, n.d.

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Change of command, 1962

Correspondence, 1959

Financial

Procurement management system, 1963

Vouchers, 1959-1964 (5 folders)

Miscellany, 1963

Uniformed officer record, 1962-1963

Minuteman intercontinental ballistic missile

Aerospace Division photographic record, n.d.

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(2 folders)

Agendas, 1961-1963, 1970

Award recommendations, 1961-1964

Base visits, 1962-1963

Briefings, 1962-1963, n.d.

Briefings and temporary tours of duty, 1959-1962

Calendars, 1961-1963

Cartoons and caricatures, 1961-1963, n.d.

Papers of Samuel C. Phillips

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                                 BSQE #1 64-14, 1962-1963
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                                   (2 folders)
                                 General, 1961-1963
                                   (5 folders)
                                   (3 folders)
BOX 10
                              Contractors, list of, 1963
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                                 Minuteman, 1960-1963
                                   (3 folders)
                              Costs
                                Correspondence, 1961-1963
                                   (2 folders)
BOX 11
                                 Eger, Charles H., Jr., "Minuteman Financial History, 1955-1963," 1963
                                 Notes, 1961-1963, n.d.
                                   (4 folders)
                                 Reports and other documents, 1962-1963
                              Defense of Minuteman against Soviet missiles, 1970
                              Films, 1962
                              Guidance systems, 1960-1967
                                 (2 folders)
BOX 12
                                 (2 folders)
                              History, 1962-1967, 1983-1987
                              Interviews, 1962-1963
                              Leave, 1960-1963
                              Letters of appreciation, 1961-1963
                              Malstrom Air Force Base, Mont., 1962-1963
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McNamara, Robert S., 1961-1963
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                              Missiles
                                 Atlas, 1961
                                 Minuteman, 1960-1963, 1971
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                                 Nike Zeus, 1963
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                                      (6 folders)
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                                 Releases
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                                   Contractors, 1960, n.d.
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                                 General 1961-1964, n.d.
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                              Orders, 1959-1963
                              Organizational charts, 1962, n.d.
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                                 Conferences, 1962-1963
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                              Procurement
                                 Boeing Co., 1961-1963
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                                   (2 folders)
                              Reports and reviews, 1961-1962, 1970
                              Site security, 1962-1963
                              Speaking engagements
                                 American Rocket Society, 1962, Jan. 24
                                 Institute of the Aerospace Sciences, 1962, Mar. 21
                                 Whiteman Air Force Base, Mo., 1962, Apr. 14
                                 Autonetics, 1962, Oct. 2
                                 Cheyenne group visit, Warren Air Force Base, Wyo., 1963, Apr. 19
                                 Presentation of missile to city of San Bernardino, Calif., 1963, July 22
                              Speeches and writings by others, 1960-1963, n.d.
                                 (1 folder)
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	Staffing, 1962-1963, n.d. <u>See also Oversize</u> (3 folders)
	Systems management
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<b>BOX</b> 19	Monterey, Calif., meeting follow through, 1962
	Rubel, John H., viewpoints, 1961-1962
	Taylor, Maxwell D., "overkill" statement, 1962
	Television interview with Gale McGee, 1962
	Tenth anniversary, ca. 1971
	Thiokol Chemical Corp.
	Miscellany, 1961-1962
	Solid Ground, 1962-1963
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	Uniform evaluation, 1962, n.d.
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	War games, 1962
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	Wing II, 1963
	Γitan III launch system
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Program status report, thirteenth flight, 1969

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Beep channel coding methods for remote control systems, 1951

Biographical, 1954-1963

Brigadier General Screening Board, 1974-1975 (2 folders)

Civilian scientists' promotions, 1973

"Corona" Commanders' Conferences, 1973-1975 (3 folders)

**BOX** 24

Defense Supply Agency, 1975

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Education

Aerospace physiological training, [1952]

Air Command and Staff School, 1949-1951

Air Force Management Manpower Training Program, 1952-1953 (3 folders)

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Special Weapons Orientation Course, 1951

USAF Institute of Technology, 1948-1950

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вох 25	Paris Air Show, Paris, France, 1975 (2 folders)
	F-5A fighter-trainer aircraft, 1963
	F-111 combat aircraft, cost overruns, 1972-1974
	Flight pay legislation, 1973
	General Officers Selection Board, 1968-1973 <u>See also Classified</u> (2 folders)
	"A Guide for Professional Reading by Air Force Officers," 1950
	Hage, Gregg, 1974-1975
вох 26	Hinds, John, Ace in the Hole, draft, n.d.
	Joint Logistics Commanders meetings, 1974-1975 (5 folders)
	Leadership and command, 1946-1975
	LeMay, Curtis E., interview, 1963
	Martin, [?], American Institute of Aeronautics and Astrophysics paper, 1972 <u>See Classified</u>
	Miscellany, 1960-1985, n.d.
	Office of Special Investigations, re O'Neil, 1971
	Operation Greenhouse, 1950-1952, n.d.
вох 27	Oral histories

Air Interdiction in World War Two, Korea and Vietnam, 1985

Cosby, J. T., 1973-1974

Orders and related material

Europe, 1945-1947

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Permanent Brigadier General/Major General and Temporary General selection boards, 1970-1974 (2 folders)

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Pilot training and qualification
                             Correspondence, tests and results, and notes, 1943-1958
                               (2 folders)
                             Printed matter, 1941-1966
                               (1 folder)
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                          Postretirement correspondence, 1980-1989
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                          Retirement, 1975
                             (3 folders)
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                          Schultz, Kenneth W., retirement, 1975
                          Scientific Advisory Board, 1957, 1968-1977 See also Classified
                             (2 folders)
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                          Senior statesmen symposiums, 1976-1987
                             (3 folders)
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                           Seventh Air Division, Strategic Air Command
                             Base visits, 1958
                             Correspondence, 1956-1959
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                             Notes, 1957-1958
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Orders and related material, 1956-1958
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Reports, 1958

Sixth Air Force Academy Assembly, United States Air Force Academy, Colorado Springs, Colo., 1964

Space and Missile Systems Organization (SAMSO)

Agendas, 1970-1971

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(1 folder)

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Brochure, 1968-1970

Canton Island, Phoenix Islands, importance of, 1971

Change of command, 1969

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BOX 32 Correspondence, 1969-1972

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Greenwood, John T., "The Air Force Ballistic Missile and Space Program, 1954-1974"

Inter-American Chiefs Conference, 1970

Kirtland Air Force Base, N.Mex., and Los Alamos, N.Mex., visit, 1971

Mayors tour, 1972

Miscellany, 1970, n.d.

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News clippings, 1969-1972

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Packard, 1970

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Program reviews, 1970-1971

SAMSO Advisory Group, 1970

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Telephone book, 1970

Space Division Advisory Group

Meetings

Vandenberg Air Force Base, Calif.

Background, 1983-1986

Correspondence, 1987

Meeting manual, 1987

Various, 1985-1987

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Reports, 1983-1987

Space Transportation System, 1974

Speaking engagements

Air Force Commanders' Conference, 1973

BOX 34 Armed Forces Staff College, Norfolk, Va., 1974

Spousal travel, 1947, 1970-1974

Systems Command

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                           Commanders conference, 1969
                           Correspondence, 1971-1975 See also Classified
                              (3 folders)
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                           Miscellany, 1970-1974, n.d.
                           Missile firings over public lands, 1974
                           Newsletter, 1975
                           North American Air Defense Command (NORAD), Cheyenne Mountain, Colo., 1974
                           Notes, 1973-1975, n.d.
                              (4 folders)
                           Organizational charts, 1963, 1973-1975
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                              (5 folders)
                           Telephone numbers, 1973-1975, n.d.
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                           Weapon systems effectiveness, 1965, 1974
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Systems Program Office, Systems Program Management Course
                            Course information, 1964
                            Phillips's presentations
                              Background material, ca. 1962-1963
                                 (2 folders)
                              Correspondence, 1963
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                                 (2 folders)
                            Program regulations, 1958-1962
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BOX 38
                          "Vulcan's Forge," history of Air Force Systems Command,
                            1985-1986
                              (2 folders)
                          World War II
                            Arnold, Henry Harley, "Third Report of the Commanding General of the Army Air Forces
                            to the Secretary of War," 1945, 1975
                            Awards, citations, and commendations, 1944-1945
                            Miscellany, 1942, n.d.
                            Orders and related material, 1942-1945
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Energy Department, superconductor super collider review, 1988-1989

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Flying Tigers, reunions, 1974, n.d.

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Baerwolf, Adalbert, 1975, Apr. 19 Apr.

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                            Technology Assessment Committee to the U.S. Space Command
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1962

Feb. 19, Institute of the Aerospace Sciences symposium, San Francisco, Calif.

Apr. 4, Institute of Radio Engineers, Dayton, Ohio

May 18, Armed Forces Day, Cheyenne, Wyo.

Nov. 15, Air Force Association, Tucson, Ariz.

1963, Apr. 30, Pasadena Chamber of Commerce, Pasadena, Calif.

Oct. 17, Sylvania Electronic Products, Mountain View, Calif.

1965

Aug. 3, University of California, Los Angeles, Calif., 1965-1966

Aug. 7, American Bar Association, Committee on Law of Outer Space seminar, Miami Beach, Fla.

Aug. 25, Utah Committee on Industrial and Employment Planning, Salt Lake City, Utah

Oct. 19, Electronic Industries Association, Washington, D.C., 1964-1965

1966

Feb. 15, Air Force Association, Billy Mitchell Chapter, Milwaukee, Wis.

Mar. 1, National Conference on Space Maintenance and Extra-vehicular Activities, Orlando, Fla.

Sept. 13, First Annual Logistics Management Symposium, Huntsville, Ala.

Nov. 17, National Conference on the Management of Aerospace Programs, University of Missouri, Columbia, Mo.

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Nov. 27, Dining-in, officers mess, Ellinton Air Force, Tex.

Dec. 11-12, George C. Marshall Space Flight Center, Huntsville, Ala.

1967

Apr. 26, Engineering management seminar, George Washington University, Washington, D.C.

Aug. 5, graduation, 3615 pilot training wing, Craig Air Force Base, Ala.

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Aug. 17, Dining-in, Dow Air Force Base, Maine, 1964-1967

1968

Jan. 9, University of Wyoming, Laramie, Wyo.

Mar. 17, Management Club, Tinker Air Force Base, Okla.

May 9, Space Symposium, Burlington, Vt.

Nov. 27, Naval War College, Washington, D.C.

Dec. 4, IBM System Development Division managers meeting, Washington, D.C.

1969

Apr. 17, National Industrial Conference Board, Chicago, Ill.

Oct. 5, XX International Astronautical Congress, Mar del Plata, Argentina

Oct. 29, National Paint, Varnish, and Lacquer Association, Washington, D.C.

Dec. 1, ASPR Institute, Washington, D.C.

Dec. 12, San Bernardino Chamber of Commerce, San Bernardino, Calif.

1970

Jan. 23, Defense Contract Administration Services Region, Dining-out, Los Angeles, Calif.

Feb. 6, Executive's Club of Chicago, Ill., 1969-1970

Feb. 7, Arnold Air Society Conclave, Salt Lake City, Utah, 1969-1970

Feb. 12, 1970 Winter Convention on Aerospace and Electronic Systems, Los Angeles, Calif.

Feb. 25, Medical Strollers of New York City, New York, N. Y., 1969-1970

Feb. 27, Southern California Aviation Council, Palm Springs, Calif., 1966-1970

May 14, Armed Forces Day, Torrance, Calif.

May 18, Air Force Materials Symposium, Miami, Fla.

June 6, Joint Military Commissioning Ceremony, Purdue University, West Lafayette, Ind., 1965-1970

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Aug. 21, Armed Forces Management Association, Los Angeles, Calif.

Sept. 22, Federal Management Improvement Conference, Washington, D.C.

1971

July 9, Senior Non-commissioned Officers Commander's Call, Los Angeles Air Force Station, Calif., 1969-1971

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Aug. 10, fifth birthday of Navy Space Systems Activity, Los Angeles Air Force Station, Calif.

Aug. 11, second star-pinning of Evelle J. Younger, Los Angeles, Calif.

Aug. 16, Defense research and development budgeting symposium, Los Angeles, Calif.

Nov. 12, Defense Systems Application Program, Los Angeles Air Force Station, Calif.

1972

Mar. 8, Defense Contract Administration Services, Los Angeles Region, Long Beach, Calif.

June 8, Reserve Officers Training Corps, California Institute of Technology, Pasadena, Calif.

1973

Jan. 19, Chamber of Commerce, San Angelo, Calif.

Oct. 17, Chief Sorcerers and Apprentices Dinner, Bolling Air Force Base, Washington, D.C.

Nov. 14, National Security Industrial Association, Washington, D.C.

Dec. 15, Graduation address, United States Air Force Test Pilot School, Edwards Air Force Base, Calif.

1974

Jan. 22, Air Force Systems Command Top Three Council, Andrews Air Force Base, Md.

Jan. 30, American Institute of Aeronautics and Astronautics, Washington, D.C.

Feb. 20, Air Force Systems Command Procurement Conference, Andrews Air Force Base, Md.

Mar. 12, Winter Convention, Institute of Electrical and Electronics Engineers, Los Angeles, Calif.

Apr. 5, Dining-out, Air Force Institute of Technology, Wright-Patterson Air Force Base, Ohio

Apr. 9, Junior Officers Luncheon, Air Force Systems Command, Kirtland Air Force Base, N. Mex.

May 2, Strategic Weapons Development Seminar, Vandenberg Air Force Base, Calif.

May 13, welcoming remarks, Air Reserve Forces Policy Council, Andrews Air Force Base, Md.

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June 10, Opening remarks, National Security Day, Andrews Air Force Base, Md.

Sept. 12, Non-commissioned Officers Academy, Kirtland Air Force Base, N. Mex.

Nov. 14, Air Force Association symposium, Shreveport, La.

Dec. 13, Wright Brothers Memorial Banquet, Beverly Hills, Calif.

1975

Apr. 19, Rotary Club, San Diego, Calif.

May 5, Joint Logistic Commanders Electronic System Reliability Workshop, Airlie, Va.

May 16, Armed Forces Day Banquet, Cheyenne, Wyo.

June 24, Air Force Association/National Security Industrial Association symposium, Wright-Patterson Air Force Base, Ohio

June 25, Defense Systems Management School, Fort Belvoir, Va.

1979, July 2, Swedish Embassy, Washington, D.C., 1978-1979

1985, Apr. 12, Company Grade Officers' Council, Los Angeles Air Force Station, Calif.

1988

Jan. 28, Wernher von Braun Memorial Lecture, Smithsonian Institution, Washington, D.C., 1987-1988

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Apr. 12, Fourth National Space Symposium, Boulder, Colo. (2 folders)

1989, Mar. 27, Defense Education Committee, Eugene, Ore.

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DASARP Management Plan, 1984

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Evaluation of Computer Alternatives to Support Principal LOMM Computer Sites, 1984

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LOMM Concept from a Business Perspective, 1985
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"What Is a LOMM?" 1984

Defense Systems Group (DSG)

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Inter-Profit Center Order manual, 1982-1984

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MICP executive compensation, 1980-1983

Mission Manufacturing Co., butterfly valve business plan, 1975-1977

Mission Manufacturing Co. and Applications Mecaniques et Robinetterie Industrielle, S. A.-Brazil, 1977

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United States Space Foundation, national symposium, 1987

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## BOX CL 1 Classified, 1964-1975

Classified material consisting mostly of correspondence, memoranda, reports, and printed matter.

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Organized and described according to the series, folders, and boxes from which the items were
                             removed.
                          United States Air Force
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                            General Officers Selection Board, 1970-1973 (Container 25)
                            Martin, [?], American Institute of Aeronautics and Astronautics paper, 1972 (Container 26)
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## Readiness (Container 113)

## REEL CLM 1-CLM 11 Classified Microfilm, 1961-1977

Microfilm of Phillips's files relating to the United States Air Force (USAF) Minuteman missile project and National Aeronautics and Space Administration Project Apollo. Reproduced by the USAF Historical Research Agency from original material prior to shipment to the Library of Congress.

Arranged according to original order, which was roughly chronological and thereunder alphabetical. \*Microfilm shelf no. 21,466

REEL CLM 1-CLM 3 United States Air Force, Ballistic Systems Division, Minuteman intercontinental ballistic

missile, 1961-1964

REEL CLM 4-CLM 5 National Aeronautics and Space Administration, Manned Lunar Landing Program

1966-1967

**REEL CLM 6-CLM 7** 1967

**REEL CLM 8** 1968

REEL CLM 9 National Aeronautics and Space Administration, Manned Lunar Landing Program

1968 (includes United States Air Force Systems Command, 1972-1974, 1977)

**REEL CLM 10** 1968-1969

**REEL CLM 11** 1969

## BOX OV 1 Oversize, 1942-1968

Oversize material consisting mostly of architectural drawings, artwork, certificates, photographs, and printed matter.

Organized and described according to the series, folders, and boxes from which the items were removed.

BOX OV 1 Personal and Family Papers

Artwork, ca. 1950s-ca. 1960s (Container 1)

Residences, Washington, D.C., 1964 (Container 4)

United States Air Force

**Ballistic Systems Division** 

Minuteman intercontinental ballistic missile

Photographs, ca. 1960s (Container 15)

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Commission

Promotions and congratulatory letters, 1968 (Container 29)

Subject File

United States Army

Infantry school, Fort Benning, Ga., 1942 (Container 173)